

Creating value through reinsurance

Ulrich Wallin, CEO

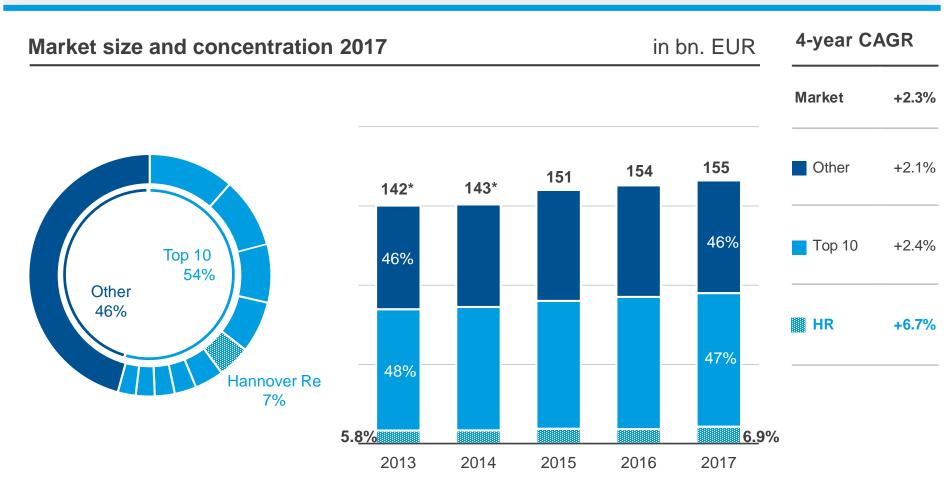
21st International Investors' Day London, 18 October 2018



Reinsurance market and outlook

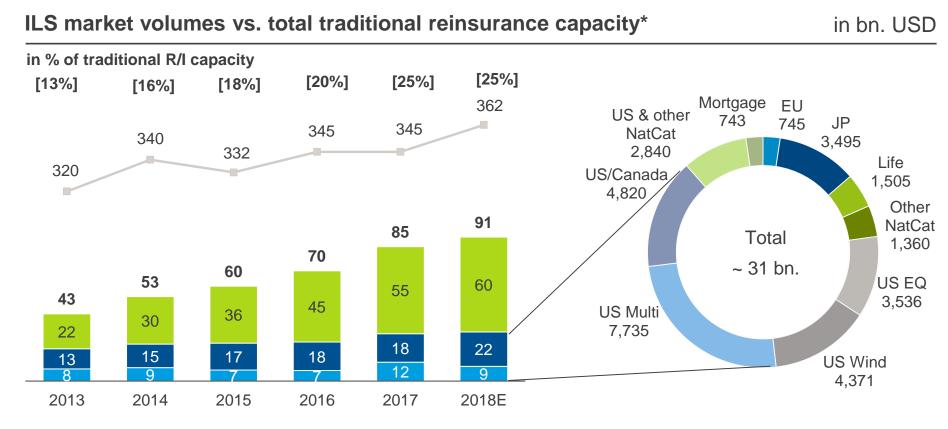


Growing Property and Casualty reinsurance market Hannover Re outperforms the market



Source: own research as at May 2018 Top 10 in 2017: Munich Re, Swiss Re, Lloyd's, Hannover Re, Berkshire Hathaway (excl. AIG deal), SCOR, Everest Re, XL Catlin, GIC India, Alleghany Top 10 ranking for each year * F/x adjusted (2015 rates)

ILS market: more than catastrophe bonds Strong growth of Collateralised Reinsurance



Collateralised Reinsurance

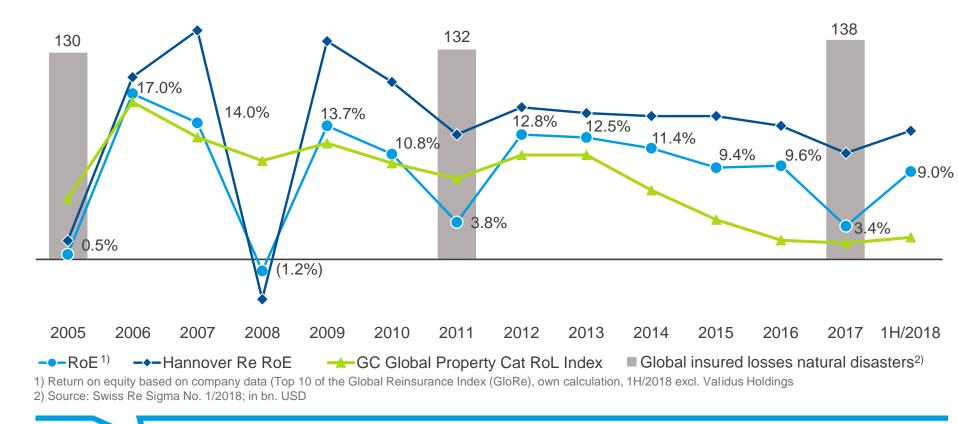
Outstanding catastrophe bond volume excl. new issuances

- New issuances

* Source: A.M. Best data and research working in conjunction with Guy Carpenter; ILS market volumes: own analysis

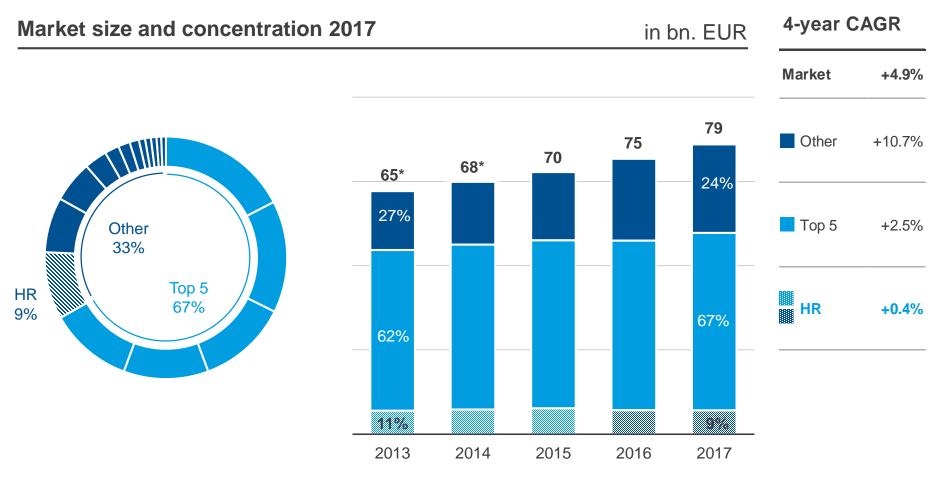
Riding hard market cycles is becoming more difficult Recent rate increases have been less pronounced after large loss occurrence

Development of return on equity (RoE) and Guy Carpenter Global Property Cat RoL index



Returns must be achieved in any time of the cycle

Life and Health reinsurance in a global perspective Concentrated market due to high entry barriers



Source: own research as at May 2018 Top 10 in 2017: Munich Re, Swiss Re, RGA, Great-West Lifeco, SCOR, Hannover Re, China Re, Berkshire Hathaway, Korean Re, Pacific Life Top 10 ranking for each year * F/x adjusted (2015 rates)

The reinsurance business is an attractive market offering us the opportunity to create value for our clients

	Primary	insurance	
New risks need to be covered: cyber, BI, telematics etc.	Earnings volatility needs to be managed	Cost of capital needs to be competitive	Capital requirements are challenging
We provide services to assess new risks/to move into new markets	We provide risk- mitigating instruments/ capacity for individual or aggregated risks	We provide risk- transfer solutions to reduce cost of capital	We provide solutions to meet regulatory/ capital needs
Reinsurance			

Hannover Re's positioning in the R/I market

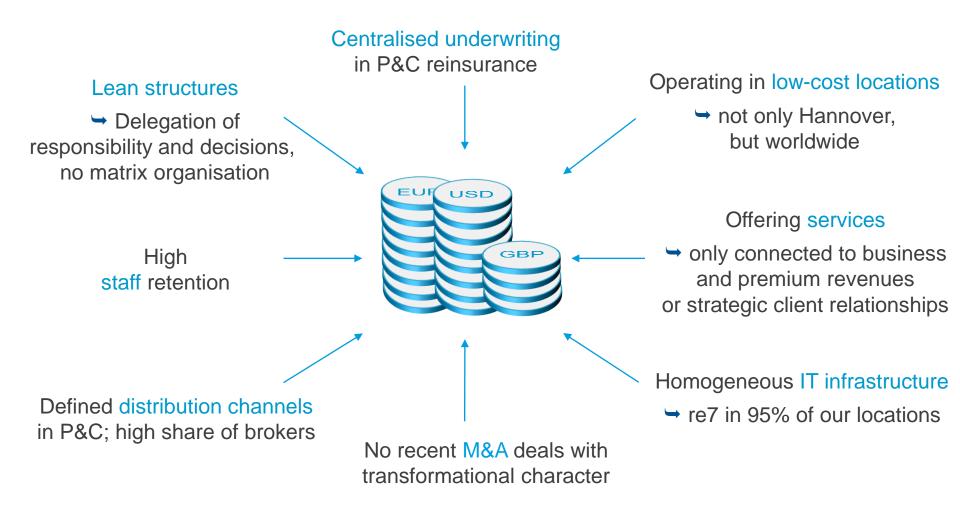
Successful as pure play reinsurer







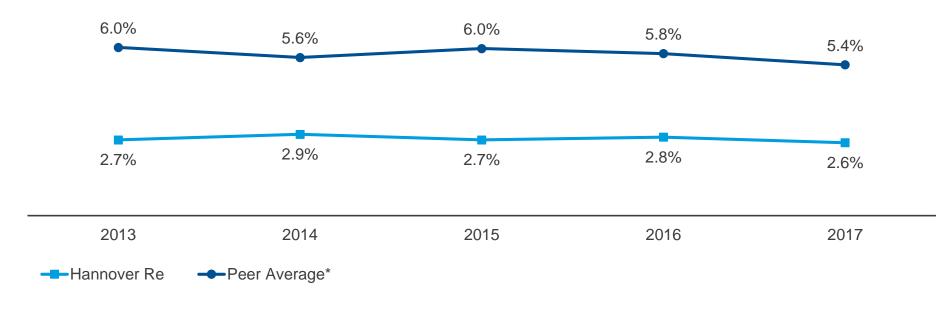
We have a lower expense ratio than our competitors





Low expense ratio is an important competitive advantage

Administrative expense ratio



* Peers: Munich Re, Swiss Re, Scor, Everest Re, RGA; own calculation



Lower expense ratio than our competitors

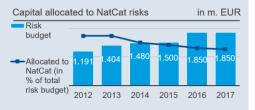


Consistent U/W approach (no surprises for our clients) and long-dated client relationships



We ensure a consistent and no-surprises U/W approach in P&C and L&H reinsurance

Our NatCat capacity to our clients has not been reduced



Very short decision-making processes combined with a high speed of execution

Our margins are predictable/stable and transparent



Exceptional expertise in financial solutions and longevity combined with a high certainty of execution

Our clients have long-lasting relationships with our underwriters due to our high staff retention Focus on value-adding services such as automated underwriting systems





Lower expense ratio than our competitors



Consistent U/W approach (no surprises for our clients) and long-dated client relationships

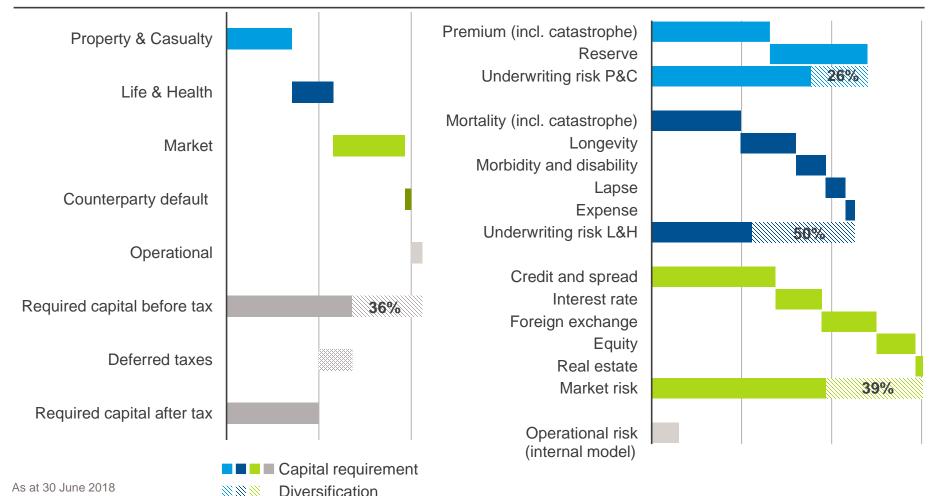


Top tier reinsurer with benefit from diversification by line of business and global reach



High diversification benefit due to global reinsurance portfolio Well diversified within each risk category

Risk capital for the 99.5% VaR (according to economic capital model)





Lower expense ratio than our competitors



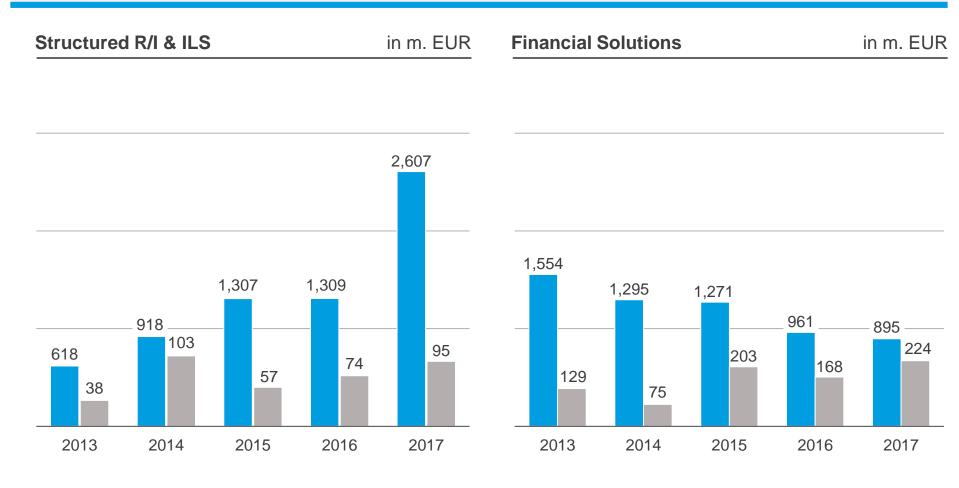
Consistent U/W approach (no surprises for our clients) and long-dated client relationships

Top tier reinsurer with benefit from diversification by line of business and global reach

Efficient offering of tailor-made solutions with short time to market and high deal certainty



Growing EBIT contribution from tailor-made solutions Successful development driven by high expertise and efficient execution





EBIT

hannover re[®]





Consistent U/W approach (no surprises for our clients) and long-dated client relationships

Top tier reinsurer with benefit from diversification by line of business and global reach

Efficient offering of tailor-made solutions with short time to market and high deal certainty



Strategic focus on reinsurance to avoid conflict of interests with primary insurers



Our strategic focus is on reinsurance

New joint venture to establish a focused provider in an attractive market





Avoid conflict of interests between primary insurance and reinsurance within Hannover Re viewed with an increasingly critical eye by clients



Access to HDI Global network and associated unlocking/freeing up of growth potential



Stronger participation in primary insurance premium growth



Benefit from HDI Global's excellent claims management

Continued access to profitable earnings via our core competence – reinsurance







Consistent U/W approach (no surprises for our clients) and long-dated client relationships

Top tier reinsurer with benefit from diversification by line of business and global reach

Efficient offering of tailor-made solutions with short time to market and high deal certainty

Strategic focus on reinsurance to avoid conflict of interests with primary insurers

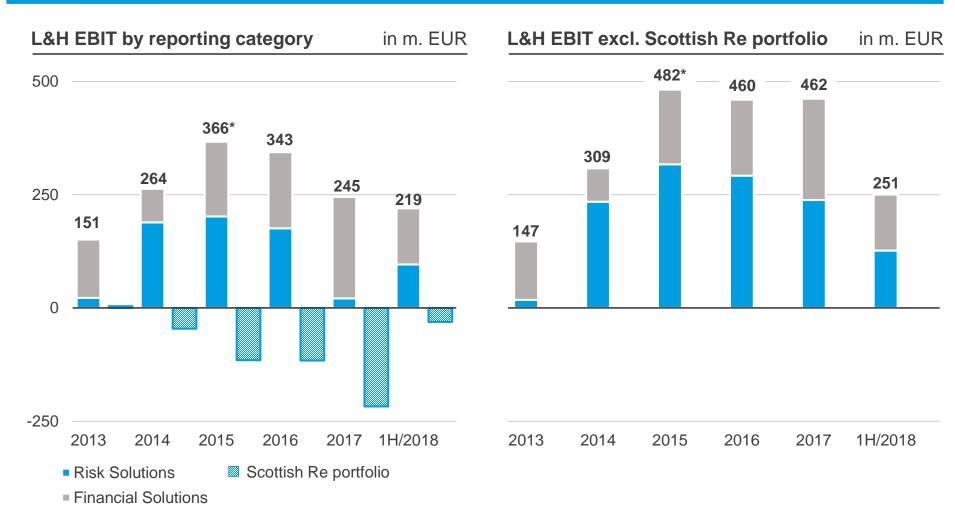
We are a Top-Tier player growing stronger than the market



Update on US mortality business



Resolving the issue of legacy US mortality business... ... will have a significant positive effect on L&H EBIT in the future



* Excluding EUR 38.7 m. positive one-off from termination fee for Financial Solutions treaty

Expectation for US mortality business

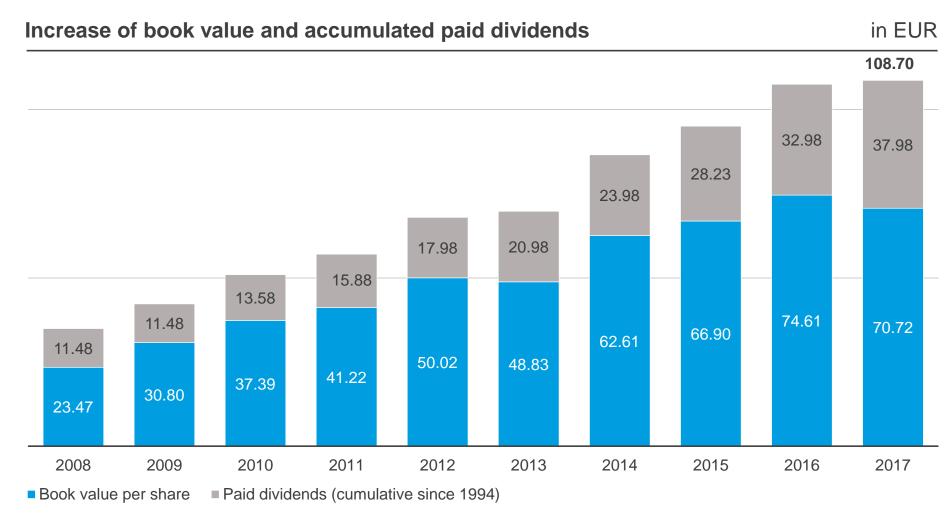
- Rate increase notification sent out on 1 May 2018
- Recaptures by cedants will result in a significant EBIT burden in 2018 (USD 264 m. already advised after Q2/2018)
- Reserve sufficiency for US mortality business has improved
 - → unlocking of IFRS reserves has become unlikely
- Significantly improved profitability from 2019 onwards

somewhat diµerent

Value creation and distribution

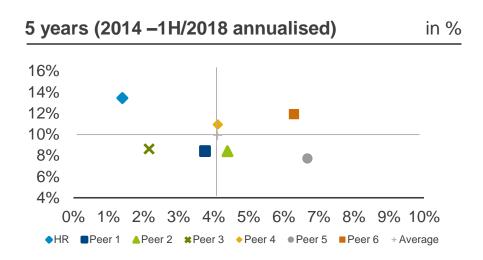


Hannover Re outperformed its target of 6.5% value creation 5y CAGR: +9.8 %; 10y CAGR: +11.4%



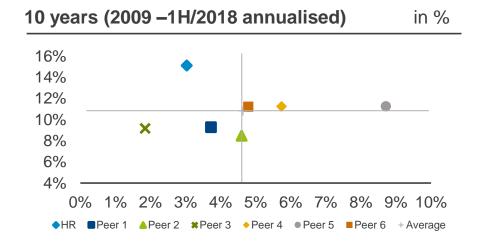
As at 31 December

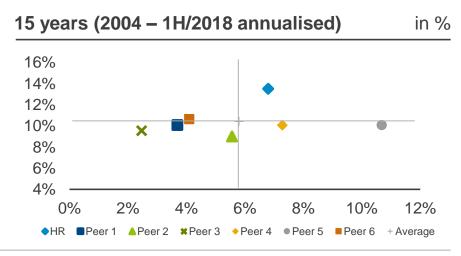
Superior return with relatively low volatility Return on Equity: average and standard deviation



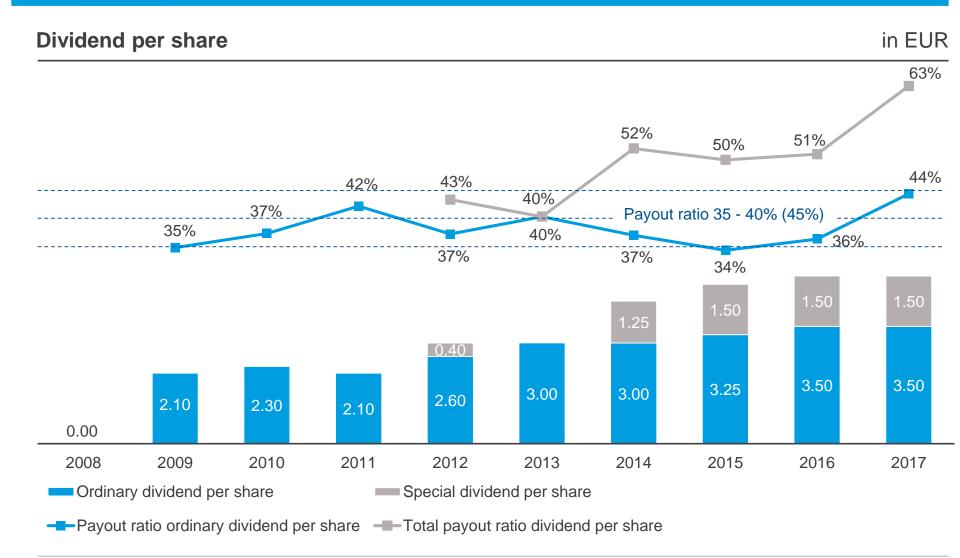
Hannover Re

- Highest average RoE throughout all observed periods
- Volatility of RoE is decreasing in both absolute terms and relative to peers





Target payout ratio for ordinary dividend increased to 35 - 45%



Creating value through reinsurance is our strategic driver Three profit sources play their part in fuelling our future success

P&C reinsurance

- Market growth in line with or slightly below primary P&C market
- Structurally competitive due to low entrance hurdle resulting in supply and demand imbalance, however competition is rational because participants are disciplined
- We are confident of growing our market share top and bottom line based on our competitive advantages

L&H reinsurance

- We enjoy good profitability on our US Financial Solutions business and our business outside the US
- US mortality has masked the good underlying profitability
- We expect significantly increased EBIT growth from 2019 onwards as we are resolving the problems with US mortality legacy book

Investments

- AuM are expected to rise further due to continued positive cash flow from operations
- Return on investment will be flat in the medium term due to low interest rate environment; further rise in US interest rates will depress our ability to realise gains from valuation reserves
- Rising interest rates will contribute to increasing investment income in the medium to long term

Higher Net Investment Income

hannover **re**°

Positioned to outperform

Growing EBIT contribution

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